

Debt Investor Update Great Southern Bank

Agenda

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Driving focus and disciplined growth



Our Purpose

Helping all Australians own their own home

Our Strategy

Double our share of the home loan market

Our Priorities

Customer Growth



Driving profitable and targeted customer growth.

Operational Excellence



Developing consistent operational excellence and turning constraints into enablers.

Disciplined Execution



Building financial and organisational sustainability through disciplined execution.

Our Values







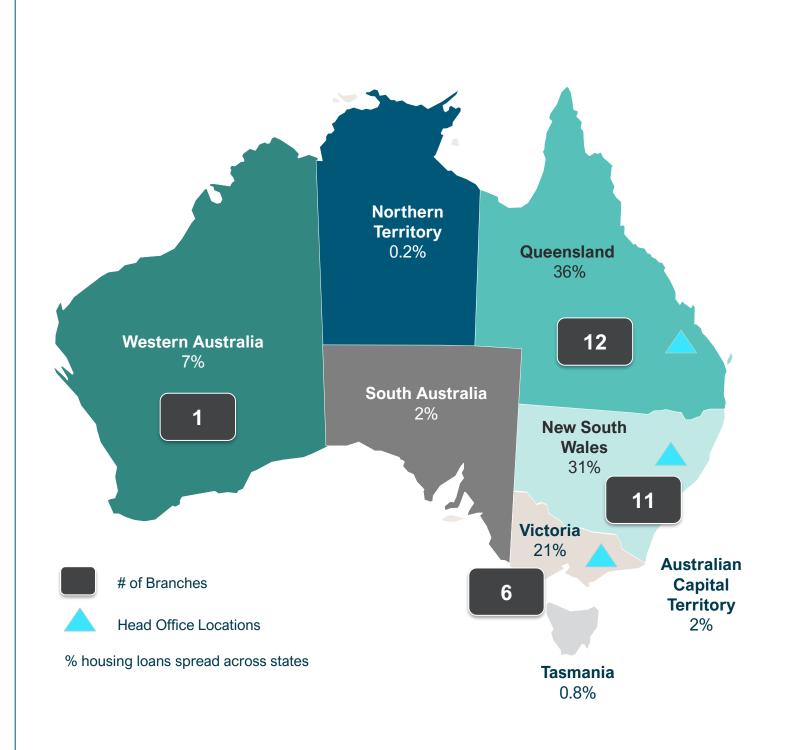
Impact



Genuine

Corporate Overview





OVERVIEW

- APRA regulated and registered as an Authorised Deposit-taking Institution (ADI).
- One of Australia's largest customer-owned banks, focused on making our members our priority by improving our products and services.
- Banking presence in all states with over **410,000** active members.
- June 2023: \$19.39bn Total Assets and \$13.02bn Total Customer Deposits.
- Dec 2023: \$19.46bn Total Assets and \$13.33bn Total Customer Deposits.

SUSTAINABILITY

- Carbon neutral since 2021, certified by Climate Active
- In the process of obtaining our **Bcorp Certification**
- In the process of having our **near-term Science-Based Targets** validated by the SBTi
- Launched our 'Build' Financial Inclusion Action Plan (FIAP)
- Completed our inaugural 'Reflect' Reconciliation Action Plan (RAP)
- Launched our green personal loan products

CREDIT RATINGS

	Standard & Poor's	Moody's
Short Term	A-2	P-2
Long Term	BBB	Baa1
Outlook	Positive	Stable
Reaffirmed	October 2023	February 2024

Annual Highlights



June 23

Dec 23

\$19.39bn

Total Assets

\$13.02bn

Total customer deposits

\$16.02bn

Total Loan Book

401k+

Active Members

\$19.46bn
Total Assets

\$13.33bn

Total customer deposits

\$16.22bn

Total Loan Book

410k+

Active Members

4.47

Employee engagement score

Strong Operational Performance	Jun 23	Dec 23	
Days for unconditional approval (Time-to-yes)	4.7	3.8	\bigcirc
Applications receiving a time-to-yes of 2 days or less	46%	58%	\bigcirc
Record Lendfast ¹ adoption	92%	95%	\bigcirc
Accredited brokers	6,200	8,300	\bigcirc

Our Branch Network			
	June 22	June 23	
Queensland	14	12	
New South Wales	11	11	
Victoria	6	6	
Western Australia	1	1	
Australian Capital Territory	1	0	
Total branches	33	30	

^{1.} LendFast is the home loan origination system which was implemented through the HLT project.

Disciplined execution of strategy

Investment spend aligned to strategy and prioritisation principles





Contact Centre Transformation

- · Refreshed telephony technology
- Consolidated iM CUA into Contact Centre Processes



Foundational Digital

- Upgraded our mobile banking app and infrastructure
- Shifted digital's funding and operating model to drive agility



CUA rebrand to Great Southern Bank

 An essential decision to grow our reach and relevance.



Home Lending Transformation

 Completed release 1 and 2 of LendFast, a new home lending origination platform for Brokers and the Organic channel



IT Modernisation/ Cloud Migration

• Implemented IT modernisation strategy



Digital innovation with digital only SME

Partnered with Constantinople to support our entry into the SME market.



- Developed a III-lor-purpose end to end Digital strate
- Building a CRM system and optimising data infrastructure
- Evaluating a new Mobile Banking solution

FY20 FY21 FY22 FY23



IT Network Refresh

 Embarked on a project to refresh our ageing IT network across all branches and hubs



Open Banking

 Successfully deployed three phases of Product Reference Data and one phase of Customer Reference Data driving to full ACCC compliance



AML/CTF Uplift

 Implemented a new market leading AML SaaS platform



Cyber Uplift

Delivered key capabilities in the Cyber Security
 Strategy reducing overall tech risk profile from high to medium

Launching our digital only SME business



Background

SME an underserved market

- SME's traditionally an underserved customer base at the larger banks, with cost to serve and relatively small finance requirements needs often a barrier.
- Speed of access to SME finance often an issue with the larger institutions – not meeting the customer need.

Larger FI's don't prioritise this segment

- Nano and Micro segment not well understood by the larger players
- Fintech's target this space with a frictionless and effective digital offering

Strong alignment with purpose

- SME's often run their business as their only source of income, to support their lifestyle and buy a home
- ~ 50% of Lending into the SME segment secured by Residential Finance
- SME customers a strong source of deposit generation

So what are we doing?

Bring to market a digital experience

- Bringing to market a purpose-built, digital banking solution with the needs of a small business owner in mind.
- In the next 24 months, provide a full suite of banking products covering lending and cashflow needs so coveted by the SME Market

Target Segment

- Targeting Nano and Micro customers. A total market of ~ 2.2 million.
- Initial focus will be on trades and professional services, enabling us to address pain points and refine the offerings.

And we are doing this in Partnership with Constantinople

- Constantinople selected as our technology and operations partner to support our entry into the SME Market.
- Constantinople successfully completed the largest seed funding round in Australian history, with SquarePeg, Airtree and Great Southern Bank the founding investors

Why?

Digital Innovation

Diversification of Balance Sheet

Improved ROE

Future Opportunity

Cyber Security

We continually review and refine our strategy, expanding our capabilities to strengthen our cyber resiliency



External Trust Score



Rating: A – Score: 789/950

Security Scorecard Detection Control









- Continued investment in cyber security capabilities including investing in our people, processes, and technology to protect our digital assets.
- A dedicated Cyber program designed to improve key processes and technology.
- Threat hunting and intelligence gathering capabilities have improved after partnering with global leaders in technology and cyber security.



Customers: Protected from Fraud by our Financial Crime team with detection controls in place for attacks to the in place for attacks targeting our customers



Staff: All staff must pass police background checks and complete regular compliance training. Systems access requires MFA



Suppliers: Subject to third party security reviews embedded into our procurement process.



Secure By Design: Security is a core component of system architecture. All systems are required to run mandated Cyber Security controls



Threat Detection: Continuous infrastructure scanning to detect weaknesses combined with threat intelligence sharing partnerships.



Cyber Operations: Hybrid model with an inhouse Cyber Operations function, supported by a MSSP SOC providing 24x7 monitoring and alerting.

Progressing our sustainability journey



Sustainability Areas

Key Achievements and Focus Areas



Environmental

- Have our near-term science-based targets validated by the SBTi and develop our net zero science-based targets in accordance with SBTi criteria
- Delivered actions in our Climate Action Plan
- Stress tested financial impact of key physical risks on our mortgage portfolio
- Created a climate risk register (physical and transition risks) for our business.
- Offset FY23 emissions with India Wind and Arnhem Land Fire Abatement carbon credits.
- Underwent **pre-assurance of emissions reporting** to identify areas for improvement.
- Participated in COBA climate-related disclosure submission to Treasury.



Social

- Executed agreement for **Mission Australia partnership** (\$1million over 3 years)
- Launched our 'Build' Financial Inclusion Action Plan
- Publicly announced our support for Uluru Statement from the Heart
- Completed our inaugural 'Reflect' Reconciliation Action Plan.
- Registered our intent to develop an 'Innovate' Reconciliation Action Plan.
- Co-funded BCCM Reconciliation Action Plan and initiatives.



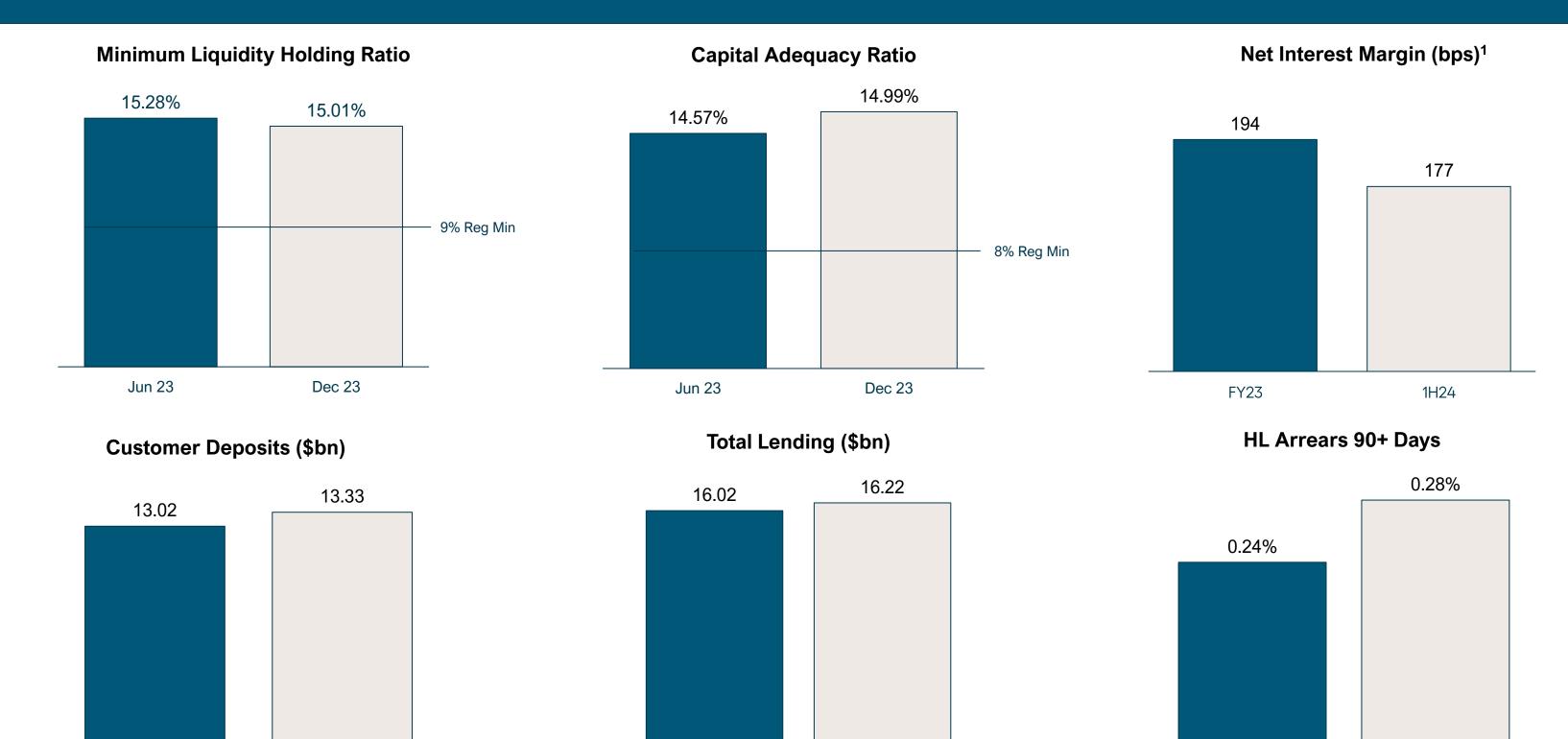
- In the process of obtaining our **Bcorp Certification**
- Assessed our readiness to participate in the United Nations Principles for Responsible Banking.
- Showcased our **sustainability achievements** in Our Impact Report.

Vision	A home for everyone, now and in the future			
Strategy	Being a responsible and sustainable bank means doing business in ways that benefit customers, communities and the environment			
	Environment	Social	Responsible Banking	
Pillars	Reducing our environmental footprint and responding to the changing climate.	Supporting our customers, team members and communities and improving access to affordable and stable housing.	Adopting best practice and holding ourselves accountable to global reporting standards	



Key Ratios*





FY23

1H24

1H24

FY23

*NOTE: 1H24 results cover the 6-month period from July to December. These results are unaudited and are subject to change. .

Dec 23

Jun 23

^{1.} FY23 NIM is a 12-month rolling average and 1H24 is a 6-month rolling average.

Overview – 1HFY24*

Key Outcomes Summary



Financial	1H24	2H23	1H23
Bank Statutory NPAT	\$17.1m	\$12.6m	\$32.0m
Bank Cash NPAT	\$20.7m	\$16.5m	\$34.5m
Bank Net Interest Income	\$170.7m	\$166.7m	\$181.9m
Bank Other Income	\$0.8m	\$0.8m	\$0.8m
Bank Net Operating income	\$170.7m	\$165.9m	\$181.5m
Bank Operating expenses	\$142.7m	\$142.0m	\$135.3m
Bank Cost to income	83.6%	85.6%	74.5%
NIM	1.77%	1.83%	2.07%
Total customer deposits	\$13.33bn	\$13.02bn	\$12.08bn

Balance sheet	1H24	2H23	1H23
Capital – CET1	14.69%	14.28%	14.76%
Capital – Total	14.99%	14.57%	15.05%
Group Total assets ²	\$19.46bn	\$19.39bn	\$17.94bn
Group Total liabilities	\$18.15bn	\$18.07bn	\$16.62bn
Deposit funding	74%	73%	73%
LT wholesale funding WAT(Remaining) ³	1.7	1.6	1.6
MLH Ratio ⁴	15.01%	15.28%	14.24%
S&P	BBB	BBB	BBB
Moody's	Baa1	Baa1	Baa1

*NOTE: 1H24, 2H23 and 1H23 results cover the 6-month period from Jul to Dec and Jan to Jun respectively. These results are unaudited and are subject to change. 2. Total assets excludes internal securitisation. 3. Includes senior debt and TFF. 4. Minimum liquidity holding (MLH) ratio



Overview – Key Metrics and Performance



01

Strong Balance Sheet Growth

Above system growth in a highly competitive environment



Net Profit After Tax

Strong balance sheet growth whilst managing margin, costs and impairments



Cost to Income

Flat cost base YOY despite inflationary pressures and impacts of low unemployment



Net Interest Margin

Margin improvement from careful management in volatile interest rate environment

Financial Performance¹

	FY23	pcp (FY22)
Bank net interest income	\$348.6m	19.9%
Bank net operating income	\$347.4m	9.5%
Bank Statutory NPAT ²	\$44.6m	(68.2%)
Bank Cash NPAT ³	\$51.0m	1 Large
Group Statutory NPAT	\$44.5m	(36.9%)
Cost to income (%)	79.80%	(7.0%)
NIM	1.94%	22bps
Regulatory Capital Ratio	14.57%	(50bps)
Total loan book	\$16.02bn	6.7%
Total customer deposits	\$13.02bn	9.0%

^{1.} All movements on prior comparable period (PCP) 2. PCP Includes CUA Health Limited ("CHL") Sale Proceeds 3. Bank Cash NPAT – Impact of CUA Health Limited ("CHL") Sale and Dividends` - Costs of SME Bank

Overview – Financial Results¹





Financial	FY23	pcp(FY22)
Bank Statutory NPAT ²	\$44.6m	(68.2%)
Bank Cash NPAT ³	\$51.0m	Large
Bank Net Interest Income	\$348.6m	19.9%
Bank Other Income	\$1.6m	Large
Bank Net Operating income	\$347.4m	9.5%
Bank Operating expenses ⁴	\$277.3m	(0.7%)
Bank Cost to income	79.80%	(7.0%)
NIM	1.94%	22bps

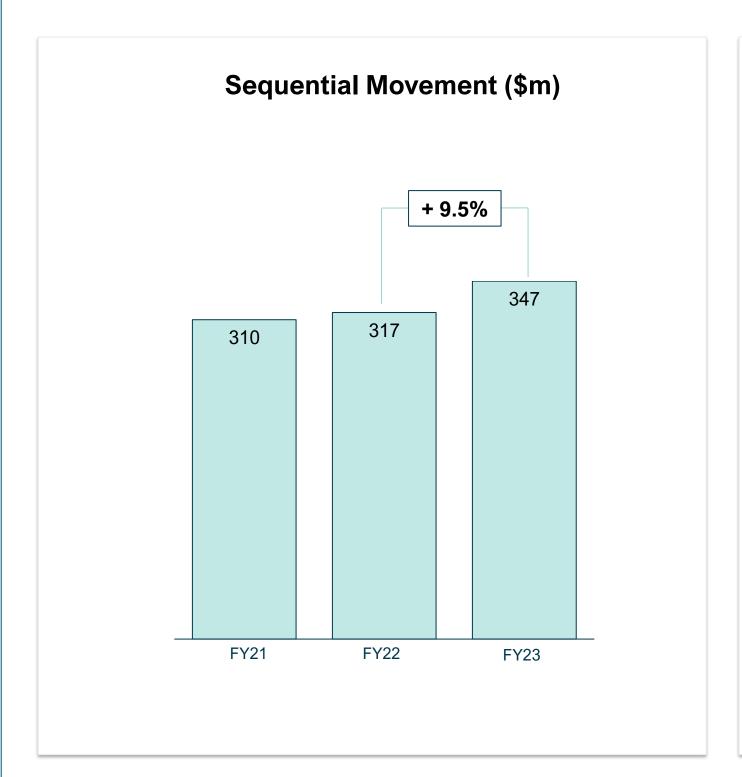
Balance sheet	FY23	pcp (FY22)
Capital – CET1	14.28%	(50bps)
Capital – Total	14.57%	(50bps)
Group Total assets ⁵	\$19.39bn	8.5%
Group Total liabilities	\$18.07bn	9.1%
Deposit funding	73%	(1.0%)
LT wholesale funding WAT(Remaining) ⁶	1.6	0
MLH Ratio ⁷	15.28%	1.08%
S&P	BBB	
Moody's	Baa1	

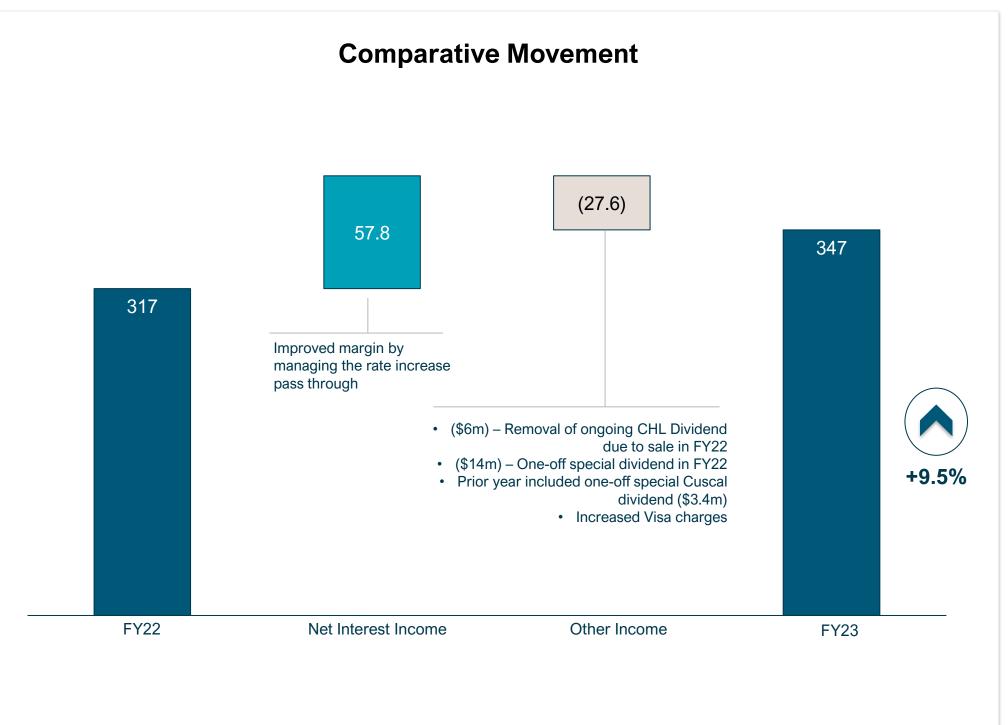
^{1.} All movements on prior comparable period unless otherwise stated. 2. PCP Includes discontinued operations. 3. Bank Cash NPAT – Impact of CUA Health Limited ("CHL") Sale and Dividends` - Costs of SME Bank 4. FY23 Includes \$9m project investment in SME Bank 5. Total assets excludes internal securitisation. 6. Includes senior debt and TFF. 7. Minimum liquidity holding (MLH) ratio

Bank Operating Income

Strong above system balance sheet growth while improving margin through the increasing rate cycle



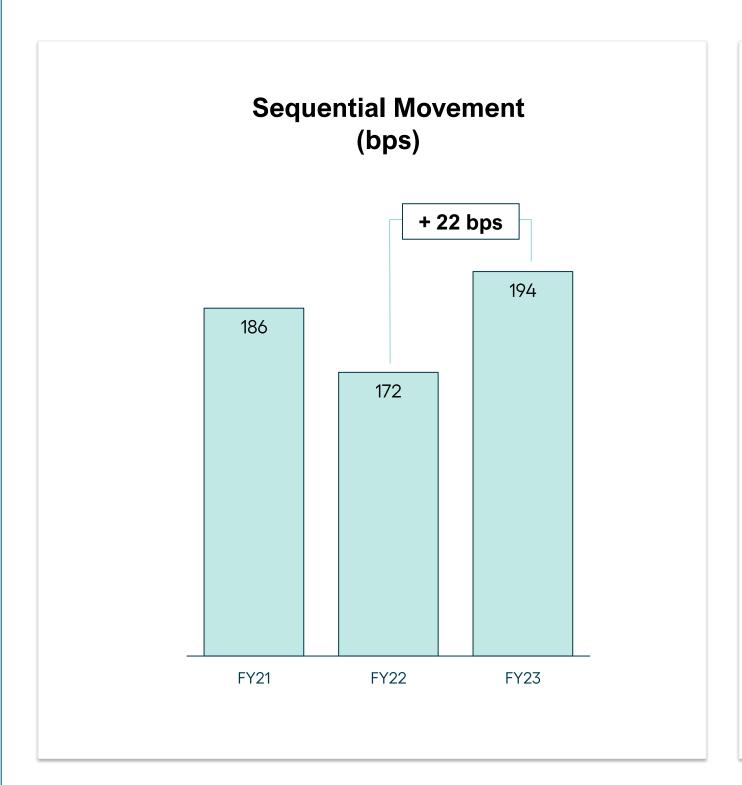


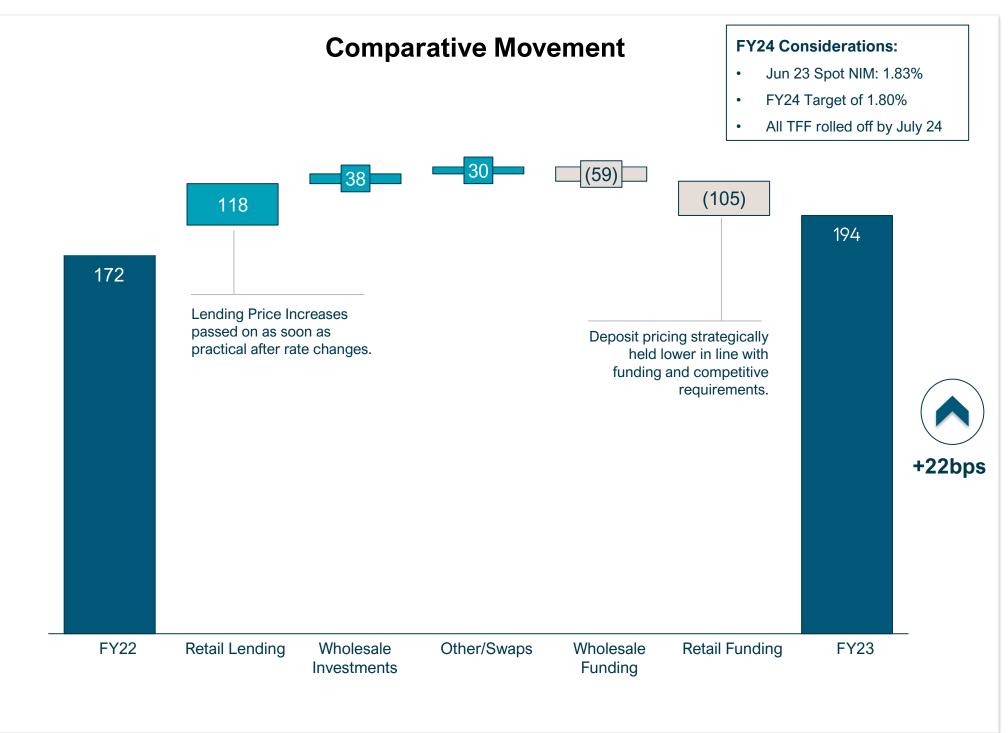


Net Interest Margin

Margin improvement from careful management in volatile interest rate environment



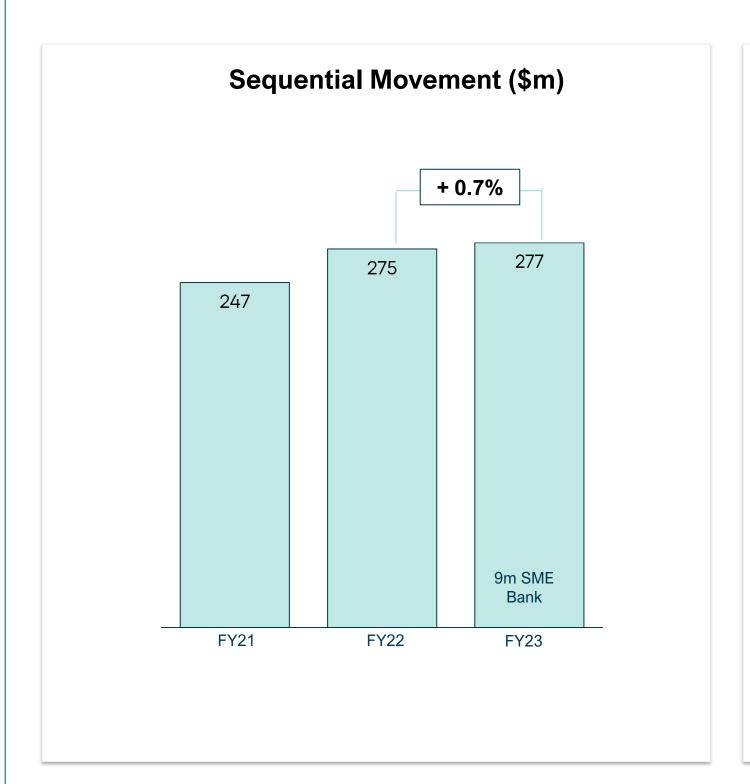


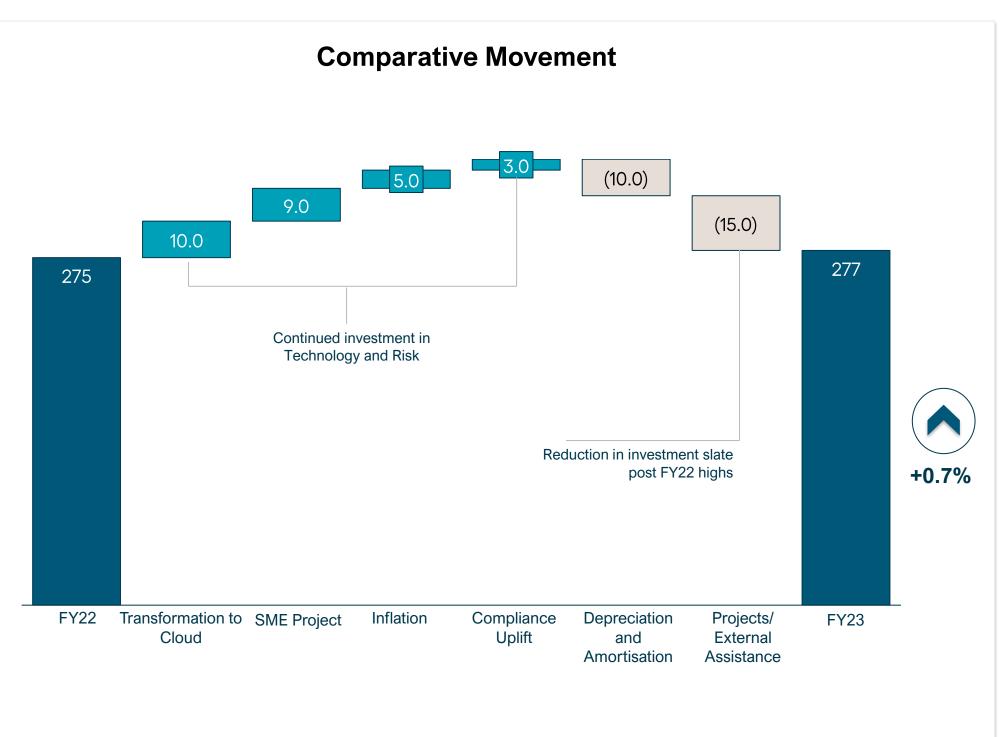


Bank Operating Expense



Slow down in project spending in FY23 however inflationary impacts noticeable in personnel and IT contracts.

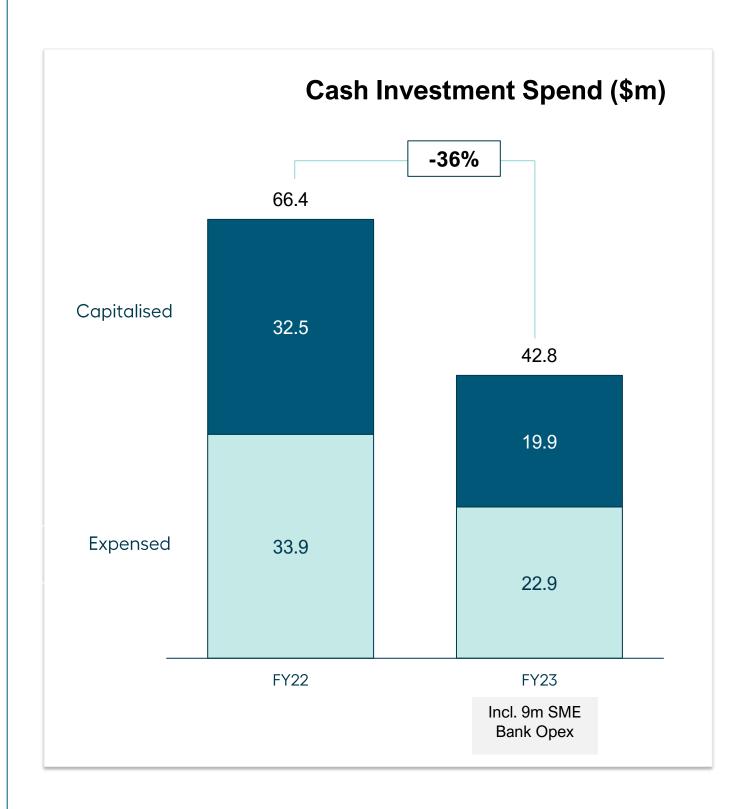


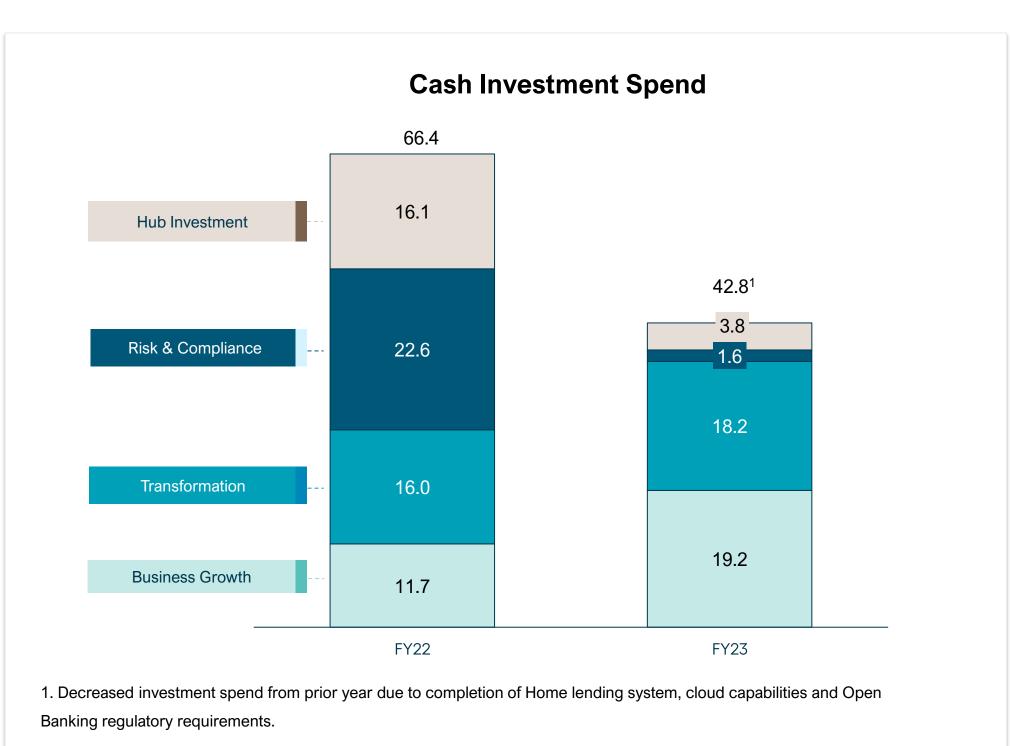


Investment Spend

Historically high investment spend in FY22 decreasing to a normalised run rate in FY23.



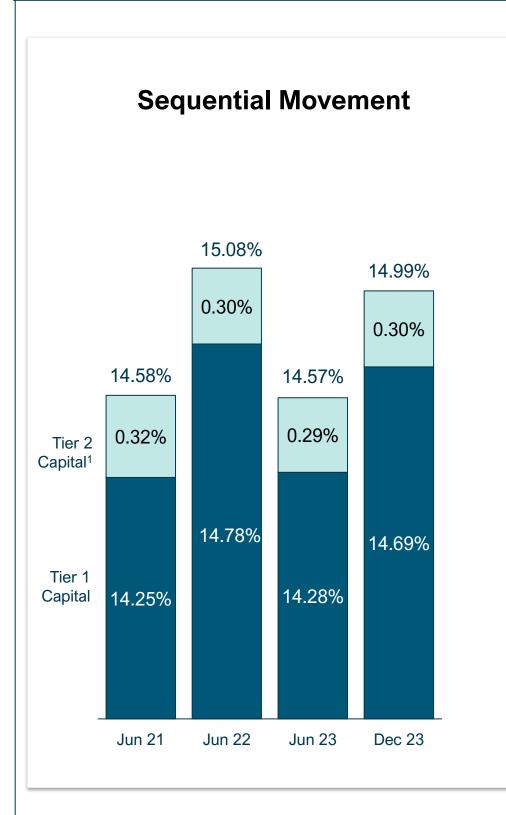


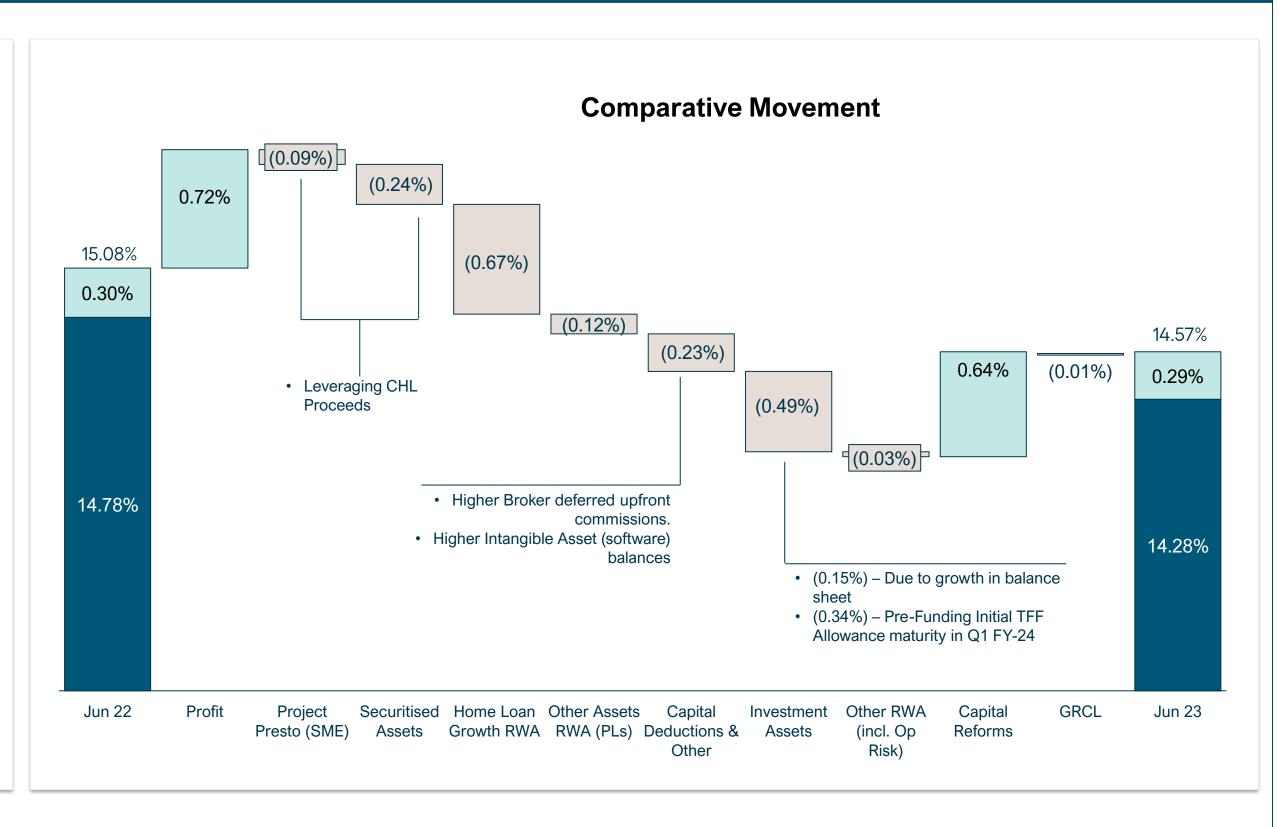


Overview - Capital

Elevated capital retained as a result of the CHL sale in FY22





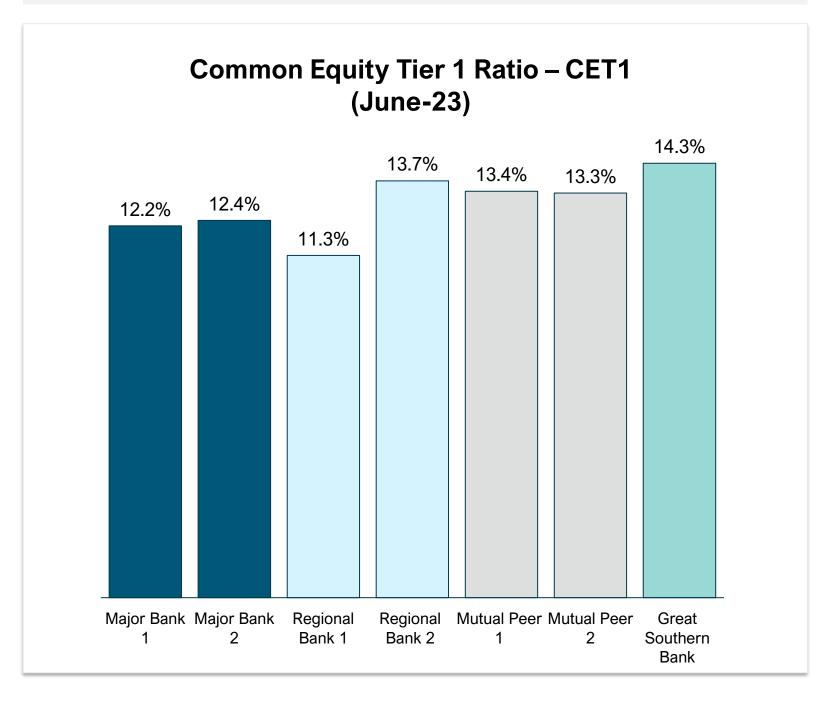


^{1.} Tier 2 Capital is General Reserves for Credit Losses

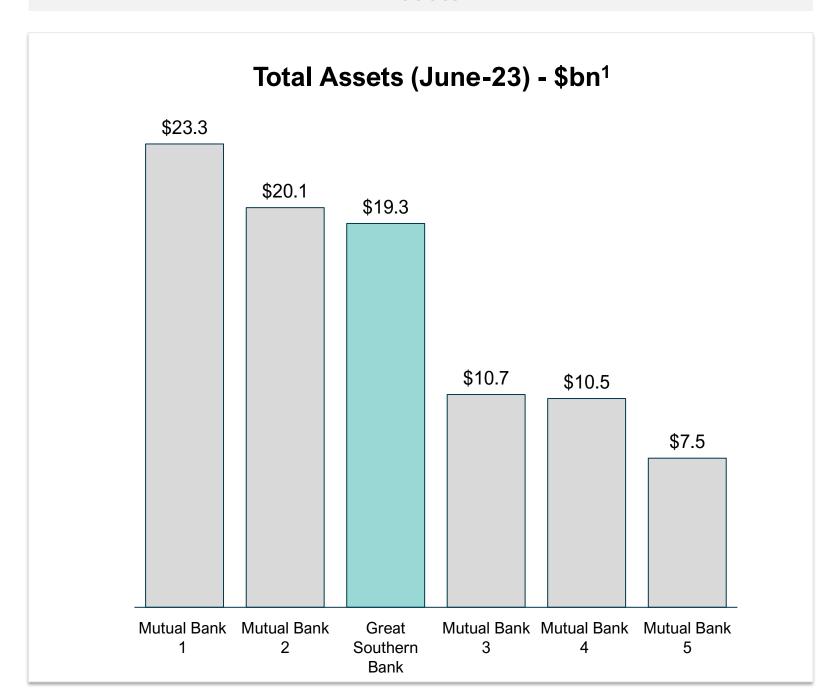
Peer Comparison – Capital and Total Assets



A leading capital position against peers, well above minimum prudential requirements



Australia's 3rd Largest Mutual Bank with \$19.3bn in Total Assets

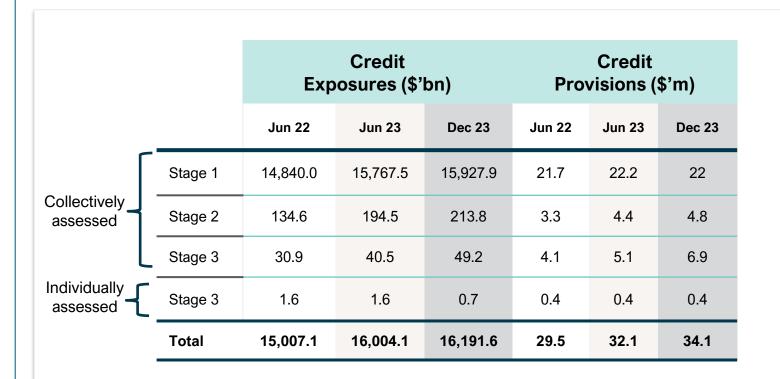


^{1.} Total Asset figures exclude internal securitisation

Provisions

Provisions remain elevated due to economic uncertainty around impact of cash rate increases and customers moving off historically low fixed rate loans.

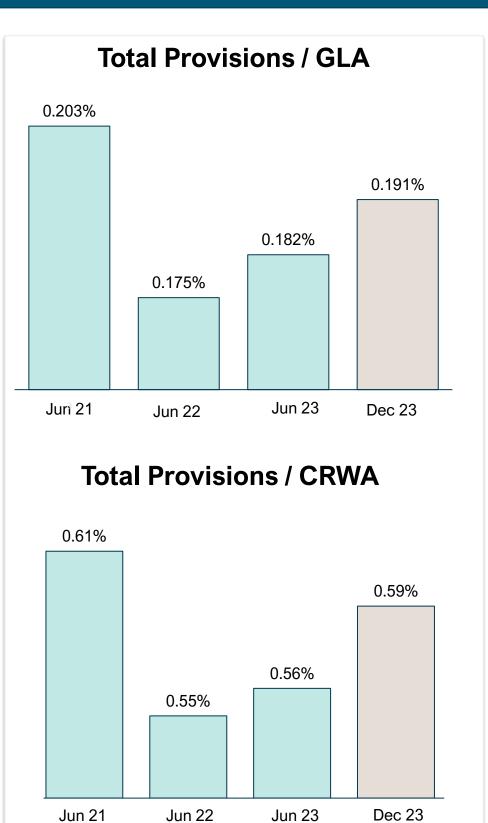


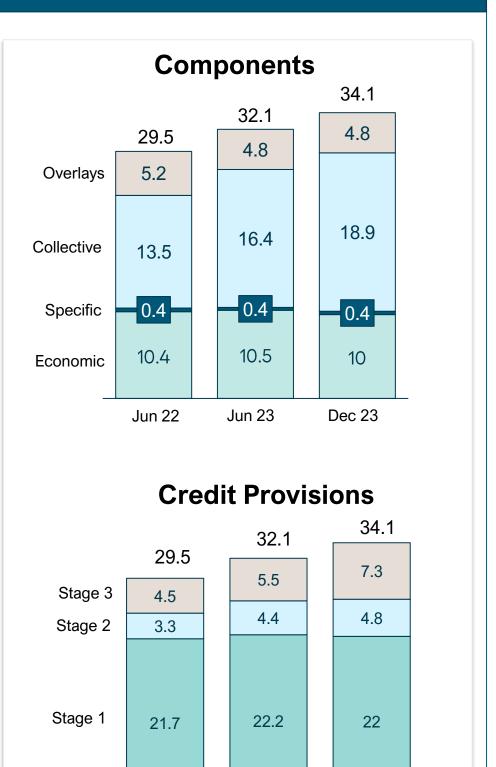


Home loans arrears

30+ days and 90+ days arrears







Jun 22

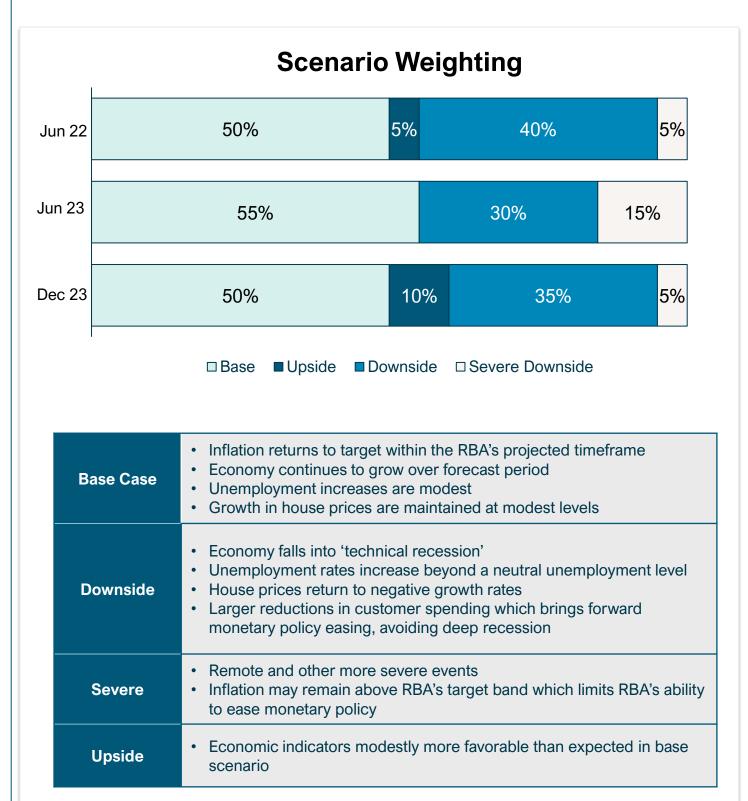
Jun 23

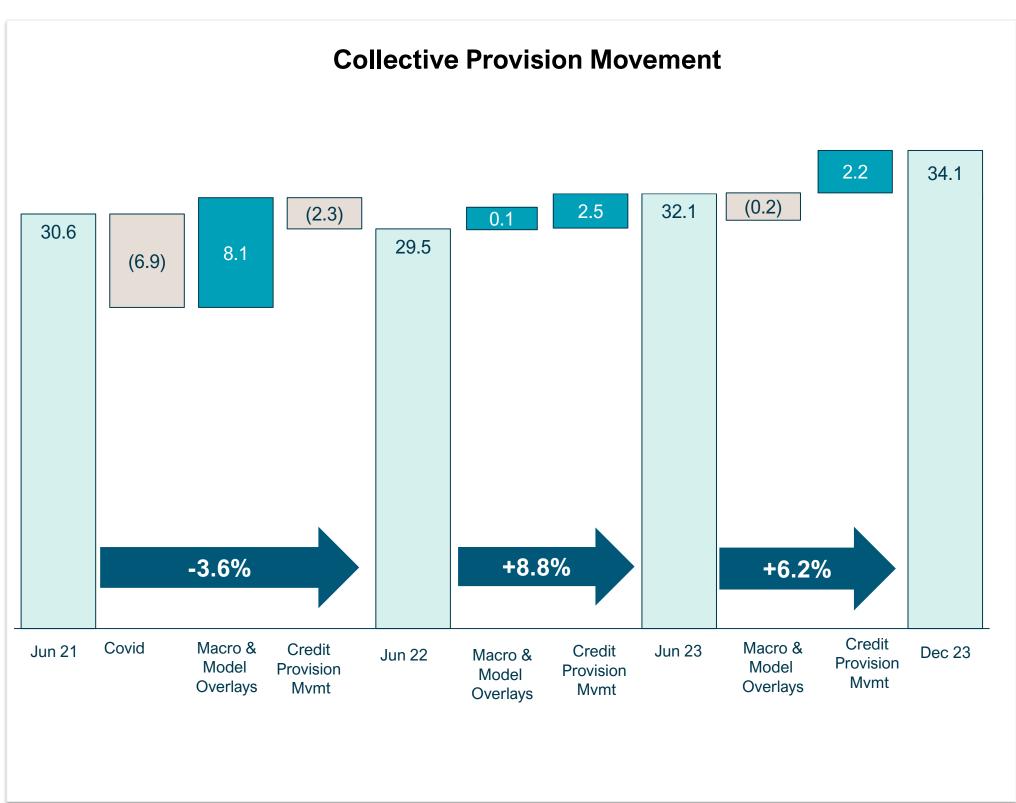
Dec 23

Collective Provisions and Scenario Outcomes



Overlays maintained for FY23 given economic uncertainty with more weighting given to the probability of severe economic downside.







Overview – Lending Portfolio

A simple, low risk balance sheet



PORTFOLIO	1H24	FY23	FY22	PCP (FY22)
Total home loan balances – Spot (\$m) ¹	15,718	15,539	14,584	6.6%
Owner occupied	82.7%	82.1%	80.3%	1.8%
Investment	17.1%	17.7%	19.4%	-1.7%
Line of credit	0.2%	0.2%	0.3%	-0.1%
Proprietary ²	43.8%	45.3%	49.5%	-4.2%
Broker ³	56.3%	54.7%	50.5%	1.2%
Variable rate	73.6%	64.6%	56.7%	7.9%
Interest only	5.7%	6.5%	7.6%	-1.1%
Scheduled LVR ⁴	60%	60%	61%	-0.3%
Arrears 90+ days	0.28%	0.24%	0.19%	0.05%
Home Loan deferrals (\$m)	69	68	34	100%
Offset balances – Spot (\$m)	1043	1019	1038	-1.8%
Personal loan balances – Spot (\$m)	353	321	296	8.4%
Credit card balances – Spot (\$m)	43	43	40	7.5%

NEW BUSINESS ⁵	1H24	FY23
Total home loan issuance (\$m)	1,864	4,494
Variable rate	92%	94.1%
Owner occupied	84.3%	86.9%
Investment	15.7%	13.1%
Proprietary	24.8%	28.0%
Broker	75.2%	72.0%
Interest only	6.3%	6.4%
Scheduled LVR	72.1%	69.6
Personal loan issuance(\$m)	113	185

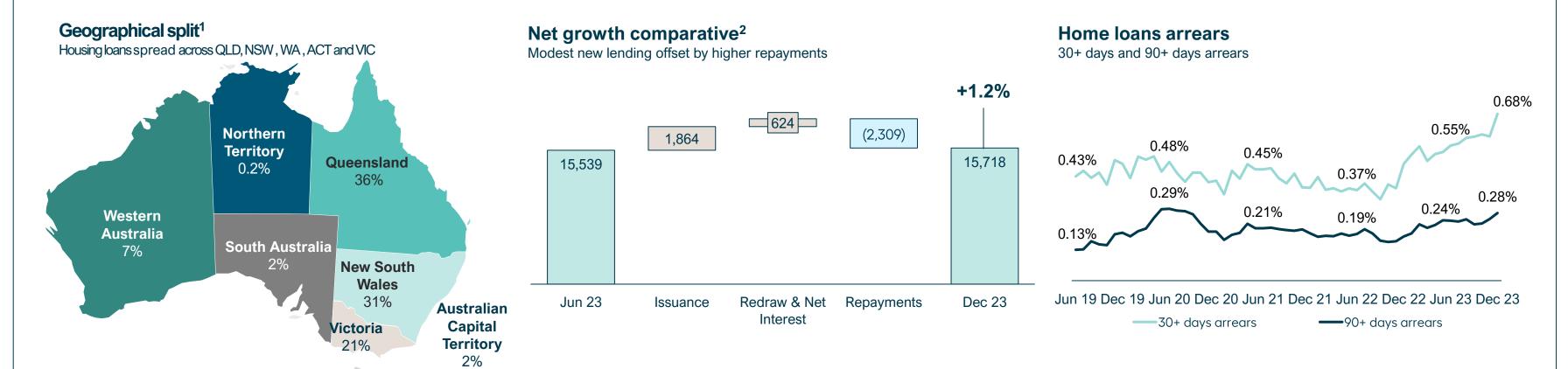
NOTE: 1H24 results cover the 6-month period from July 23 to December 23 and are not audited results.

^{1.} Excludes Equity Line of Credit (ELOC). 2, 3, 4. Reported based on # of accounts. 5. All portfolio and new business metrics are based on balances and issuance respectively, unless stated otherwise. All new business metrics are based on 12 months to Jun 23, unless otherwise stated.

Overview – Home Lending

Good geographical diversification maintained, modest lending growth and continued strong risk profile

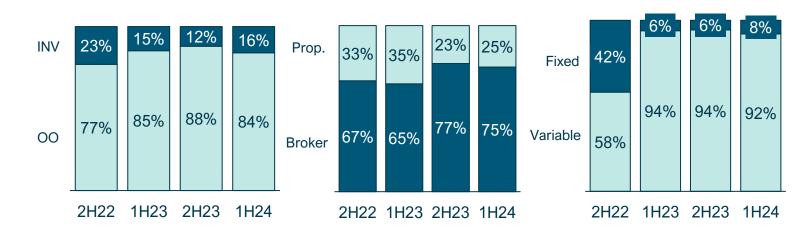




Loan issuance mix

Weighted toward new owner-occupied lending, lower fixed rate lending consistent with a rising rate environment

Tasmania 0.8%



Loan issuance²

Strong issuance despite declining system growth in FY23



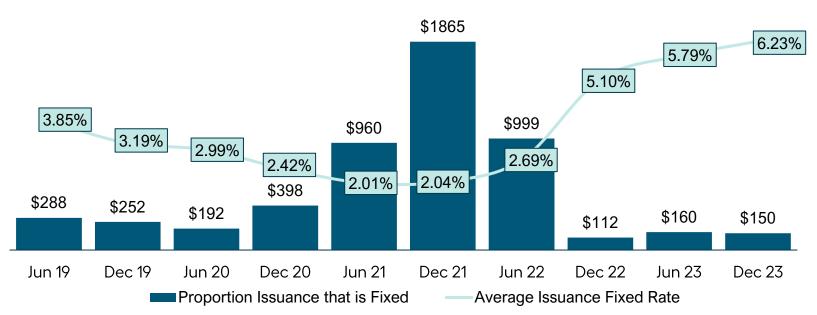
^{1.} Exposures to SA, NT and TAS are combined. Exposures to NSW and ACT are combined. 2. Does not include Equity Line of Credit (ELOC).

Fixed Rate Expiry and Transition

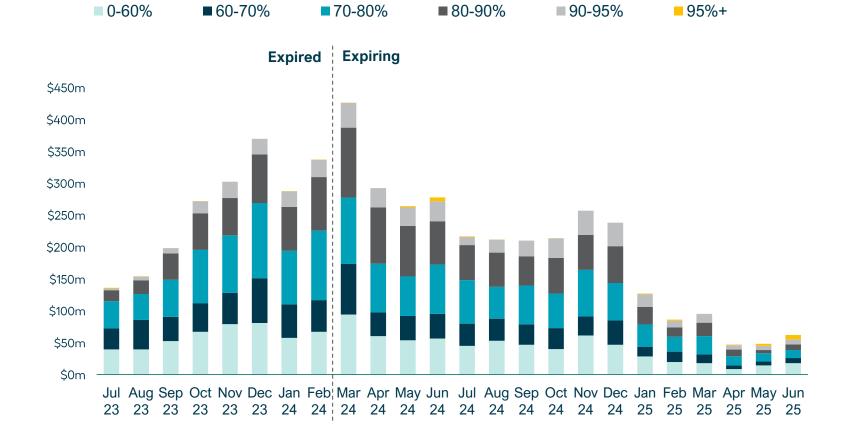
Bulk of Fixed Rate Expiries to occur by the end of 2024







Fixed Rate Expiry – By LVR Bracket



Geographical Split				
NSW / ACT	38%	Metro	72%	
QLD	34%	Non-Metro	14%	
VIC	18%	Regional	13%	
WA	7%	Remote	1%	
SA/ NT/ TAS	3%			

Helping customers transition from historically low Fixed Interest Rate loans

∃⊠ 8 weeks from expiry	Email Reminder to customers about which variable rate product their loan will roll to and the options available to them.
5 weeks from expiry	Contact each loan account holder by mail to advise both their new interest rate and minimum repayment amount.
At expiry	Once fixed rate has expired, the customers loan will roll to the variable rate product stated in the contract. Letter will be sent confirming the new repayment amount and date.

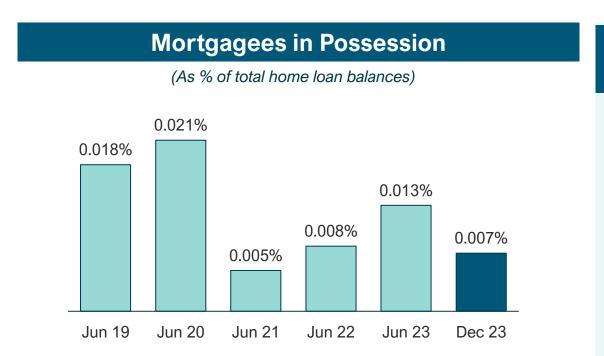
Supporting our customers



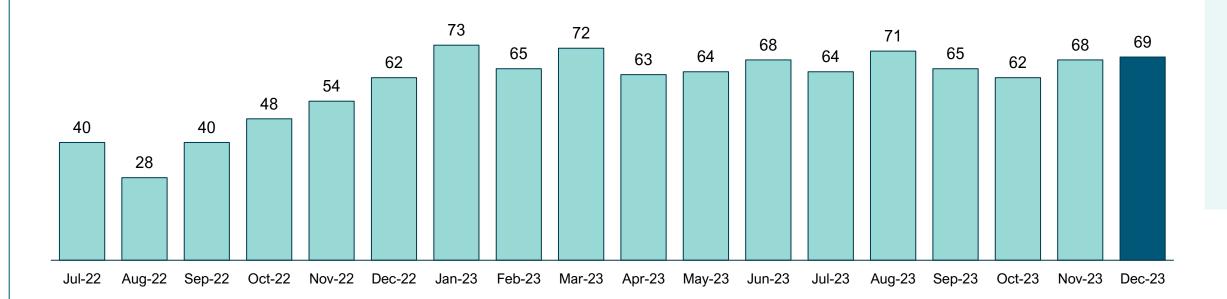
There is a diverse range of services and partners available to support customers and manage collections at all stages of the lifecycle

Key Priorities

- Actively managing the upcoming fixed rate towers by proactively assisting customers to a solution
- Helping families to stay in their homes by actively managing our home loan arrears portfolio.
- Supporting our customers with tailored financial assistance solutions.



Home Loans Under Active Financial Assistance (\$m)



Financial Assistance & Collections Strategies

Short Term

- Pay Arrangements
- Payment Deferrals
- Partial Payments

Mid Term

- Six Month Serviceability Arrangements
- Temporary Interest Only Payments

Permanent

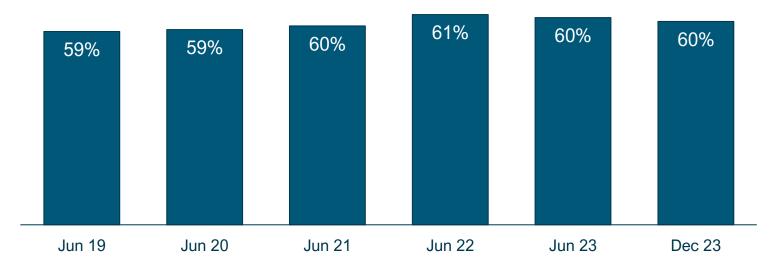
- Term Extensions
- Debt Consolidation
- Loan Restructures
- Settlements

Home Lending LVRs¹

Strong Home Guarantee Scheme loan issuance impacting higher LVR segments while strong refinance loan issuance support lower LVR segments

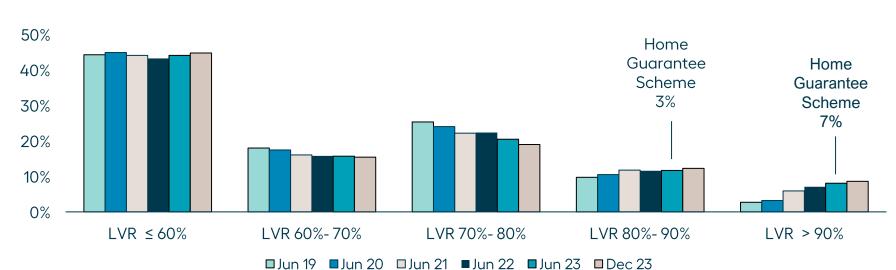


Average home lending portfolio LVR²



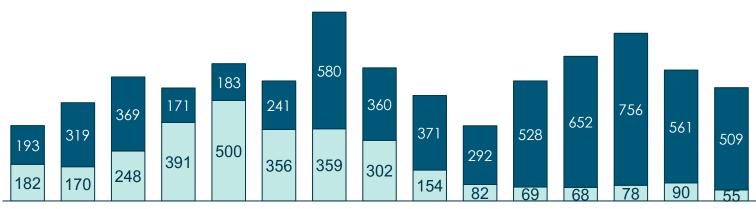
LVR Bands





New loan accounts 'LVR > 90% - LMI' and 'LVR > 90% - Home Guarantee Schemes'.

Increase in flow to > 90% attributed to Home Guarantee Schemes incl. FHLDS

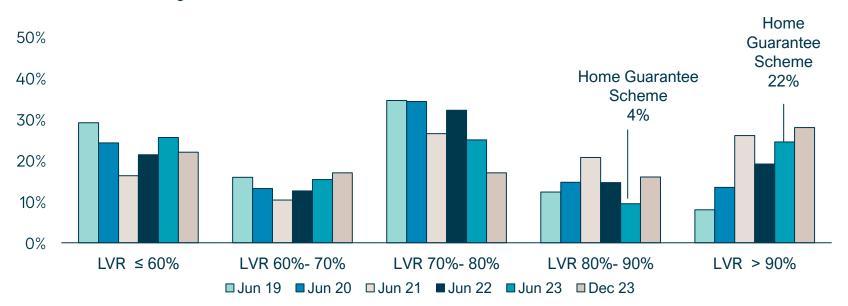


Jun 20Sep 20Dec 20Mar 21Jun 21Sep 21Dec 21Mar 22Jun 22Sep 22Dec 22Mar 23Jun 23Sep 23Dec 23

□ LVR > 90% New Loans ■ Home Guarantee Schemes

LVR Bands

% of total home lending new loan accounts



^{1.} LVRs calculated from Scheduled LVRs and reported based on # of accounts. 2. Average LVR on portfolio accounts.

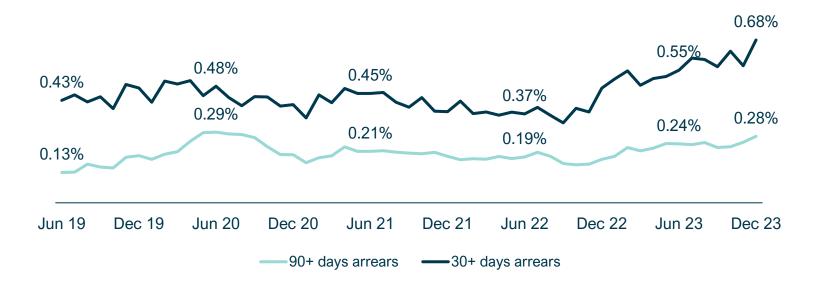
Home Lending Arrears

Arrears increasing off recent lows and remain below industry averages



Home loans arrears

30+ days and 90+ days arrears



Arrears by repayment type

90+ days arrears

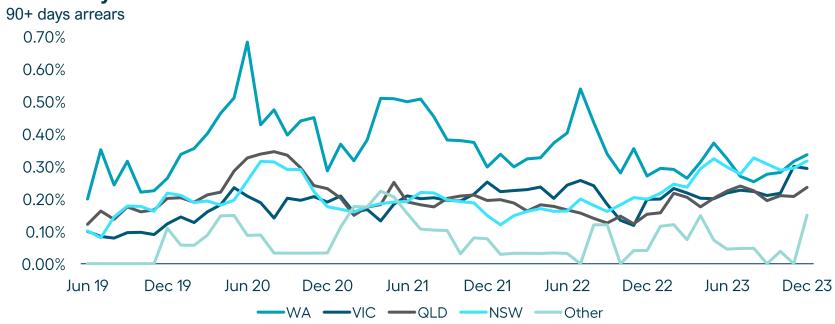


Arrears by product

90+ days arrears



Arrears by state

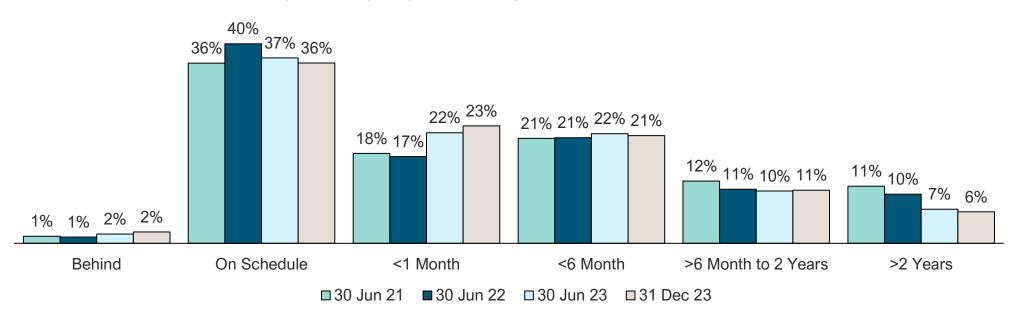


Home Lending Repayments¹



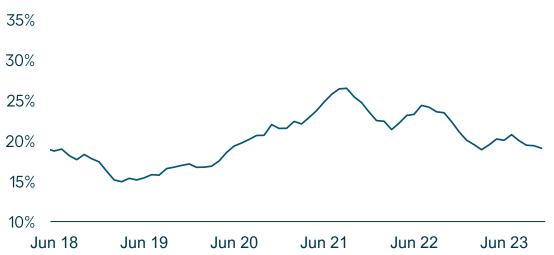


Customers ahead on repayments (% by balances)



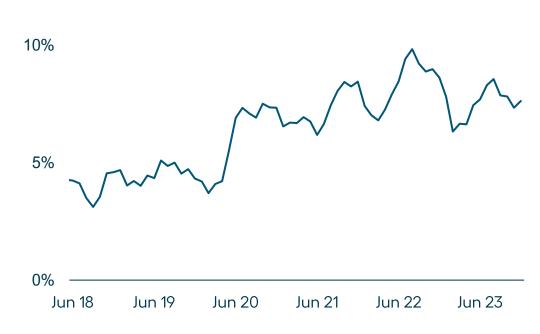
Repayment speed as a % of portfolio

Remained elevated due to competitive refinance market



External refinances as a % of portfolio

Continued elevated refinancing activity

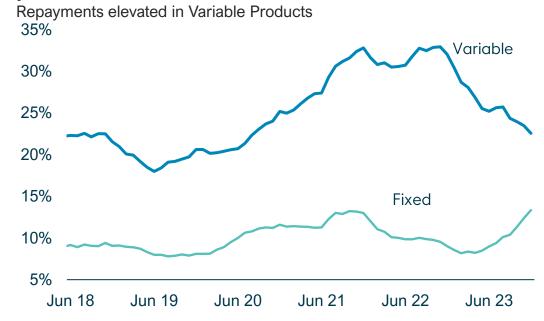


Repayment speed as a % of portfolio by product

Repayments consistent across both investor and owner occupier segments



Repayment speed as a % of portfolio by product

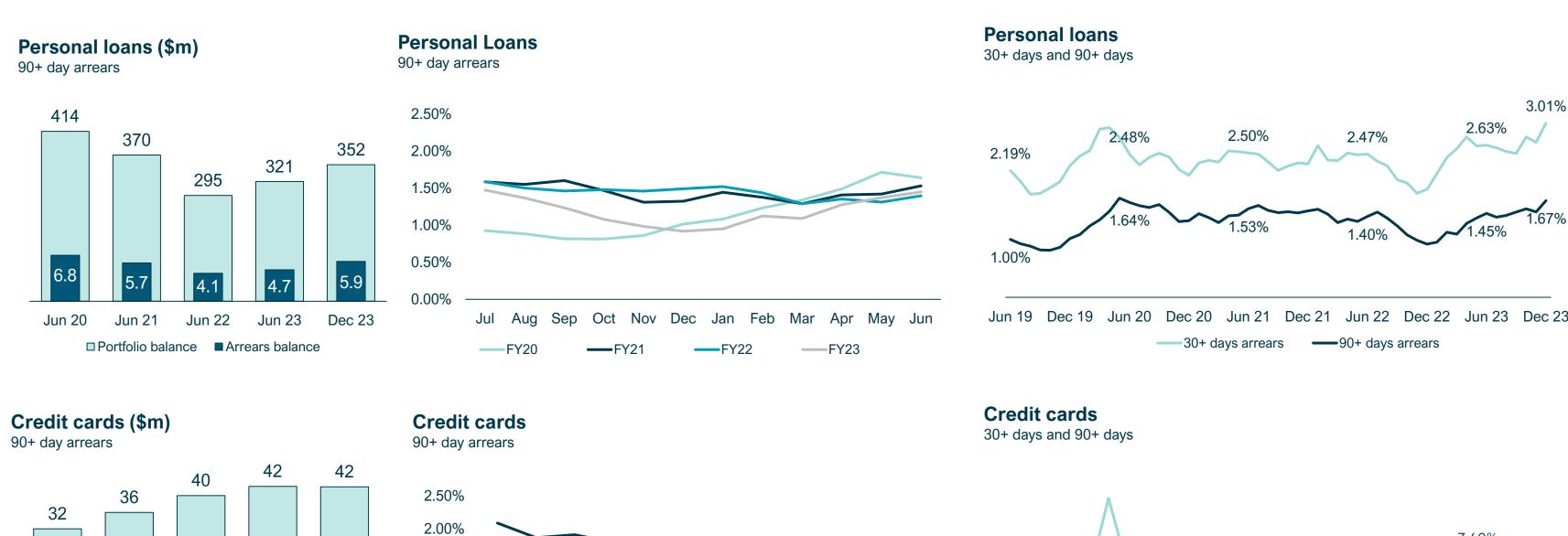


^{1.} Repayments presented on an annualised 6 month moving average.

Unsecured Lending

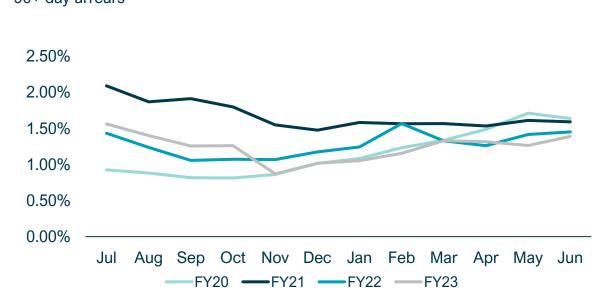


Pricing-for-risk strategies introduced in FY23 and arrears remain within historic levels despite cost-of-living pressures.





□ Portfolio balance ■ Arrears balance





Home Lending Serviceability

Tighter serviceability and underwriting standards underpinning performance



Owner occupier serviceability assessment rate and floor

Interest rate buffers (%)



Serviceability Criteria

- Servicing Criteria based on Net Disposable Income (NDI)
- Living expense data captured at application and compared to the Household Expenditure Measure (HEM) by Income Groups, with higher of declared v HEM used. HEM reviewed quarterly
- Serviceability Policy set at NDI ≥ 1.0
- Servicing Rate uses the home loan product interest rate and adds a buffer of 3.0%. The minimum floor interest rate is 5.0%.
- Sensitised interest rates used for both new and ongoing home loan liabilities
- All loans assessed as principal and interest (P&I) over the remaining P&I loan term. For interest-only loans the assessment uses the P&I revert rate.
- Effective August 2023, the Bank has enabled gearing within its serviceability methodology for investment property income.

Income Verification	 Verification ranges from Pay Slips, confirmed ITR (Income Tax Return) Summaries, direct Salary Credit or employer letter/contract and employer phone calls Rental income shading is 90% supported by minimum rental expense floor of 15%. Shift allowance servicing rate is 100%. Other work allowances servicing rate is 80%. Overtime and commission servicing rate is 100% for essential workers, otherwise 80%.
Valuations	 Effective 1 July 2023 we commenced with a new Valuation product across properties in QLD called SMARTval with the intent to deploy it as an alternative valuation method across the portfolio once we are comfortable with its abilities. An independent valuation of security is undertaken for all mortgage loans. The type of valuation conducted is driven by systematic rulesets within a valuation strategy engine that considers property type, exposure amounts, model risk levels and LVR amongst other factors. The key valuations types used in addition to Formal valuations are Desktop Valuations, and AVM's (Automated Valuation Models). All formal valuation inspections are completed by a registered valuer and are completed in accordance with Australian Property Institute requirements and guidelines.
Loan to Value Ratio (LVR)	 Maximum LVR on Standard Security in line with market at 80% without LMI, and 95% with LMI or 98% for Family Home Guarantee Loans Various restrictions in place for maximum LVR for Rural Residential, High Density and Other Restricted security Lenders Mortgage Insurance is underwritten by Helia Genuine Savings required for LVR > 90%
Self-Employed	 All self-employed applications manually assessed by Credit Assessment Income verification requires last 2 years full financial information Use lower of last year's income or average of last 2 years income as the default assessment method.

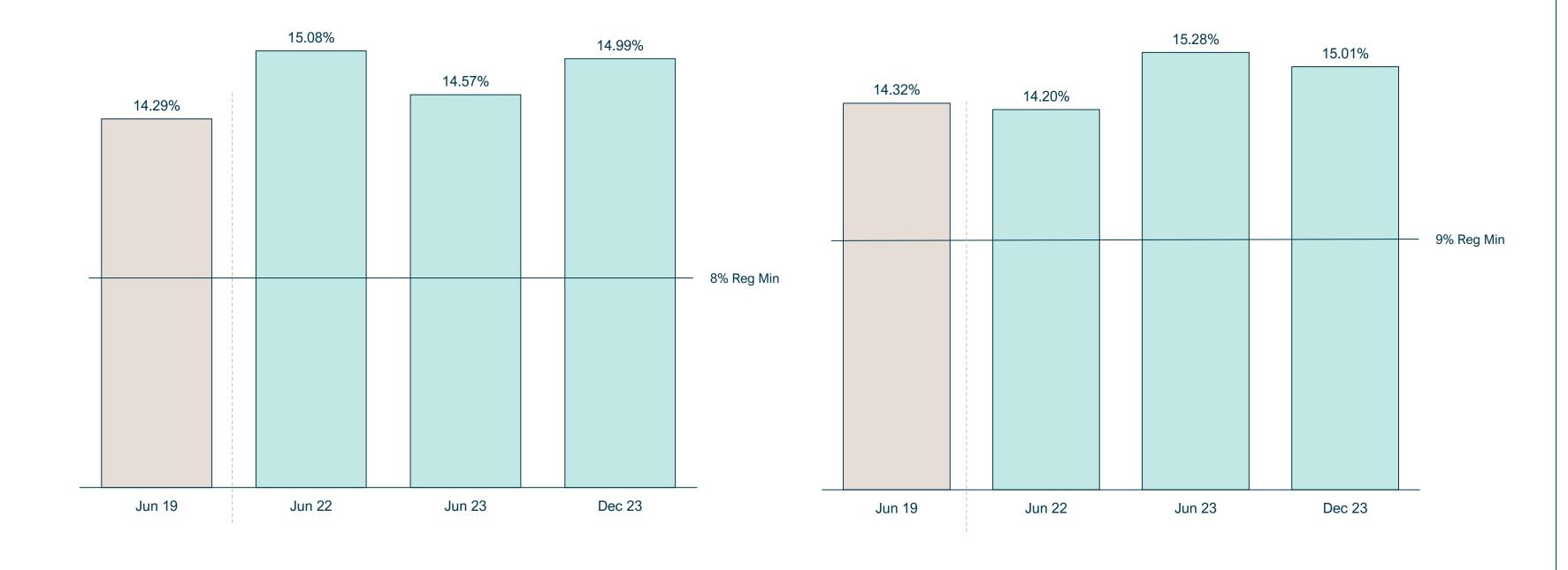


Overview – Key Metrics

Balance sheet metrics remain strong





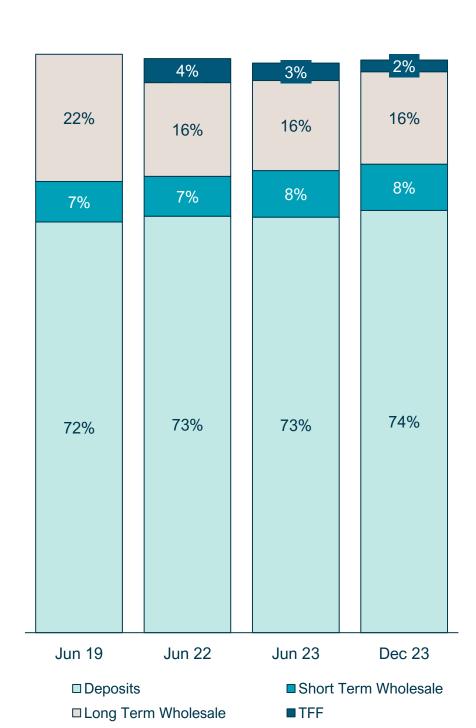


Overview - Funding

Resilient balance sheet with capacity and agility to leverage changing conditions

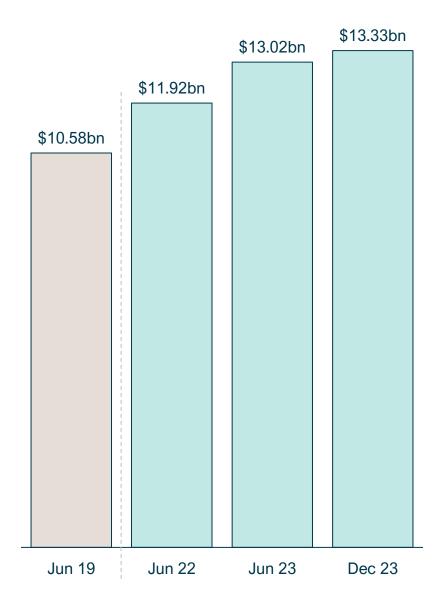


Bank Funding Composition¹



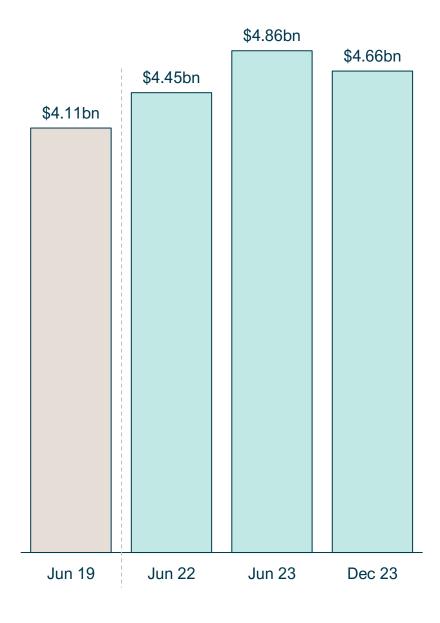
Deposit Funding

% of total funding			
72%	73%	73%	74%



Wholesale Funding

% of total funding				
28%	27%	27%	26%	



^{1.} Long term includes Senior Debt and Securitisation and Short term includes Corporate Term Deposits and NCDs.

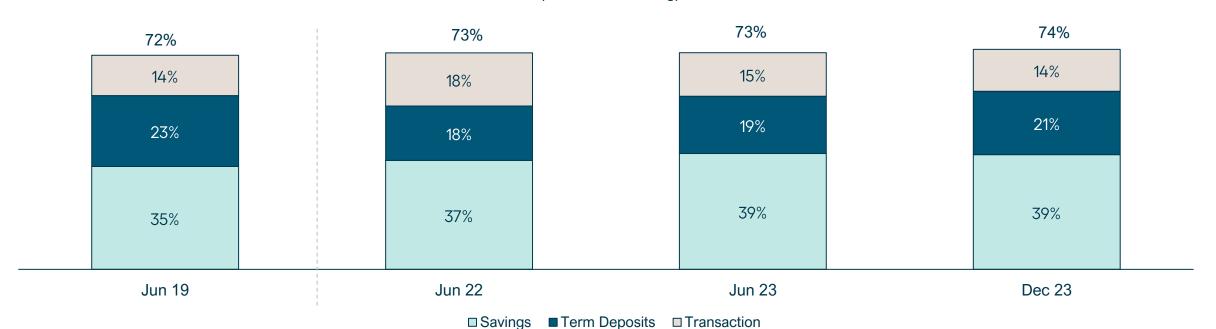
Deposit Funding

Continued focus on maintaining robust deposit funding and mix





(% of Total Funding)



Transactional balances

Reducing balance due to deposit rotation and cost of living pressures



Savings balances

Driven by deposit rotation from the higher interest rate environment



Term Deposit balances

Driven by deposit rotation from the higher interest rate environment +1.8% \$3.89bn \$3.50bn \$3.44bn \$3.44bn \$Dec 23

Wholesale Funding

Diversified wholesale funding with manageable refinance risks

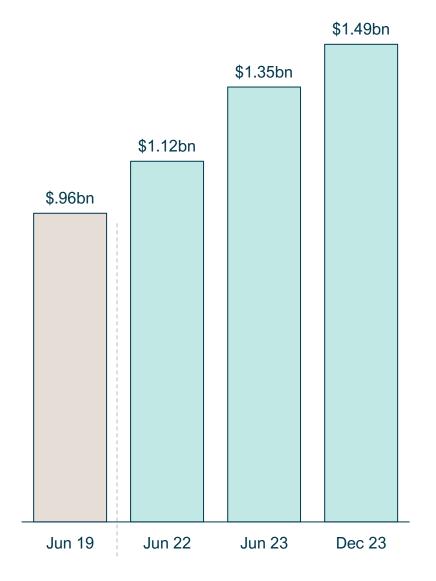


Credit Ratings

Rating Agency	Standard & Poor's	Moody's
Short Term	A-2	P-2
Long Term	BBB	Baa1
Outlook	Positive	Stable
Reaffirmed	October 2023	February 2024

Short Term Funding

% of total funding				
7% 8% 8%				



Long-Term Funding

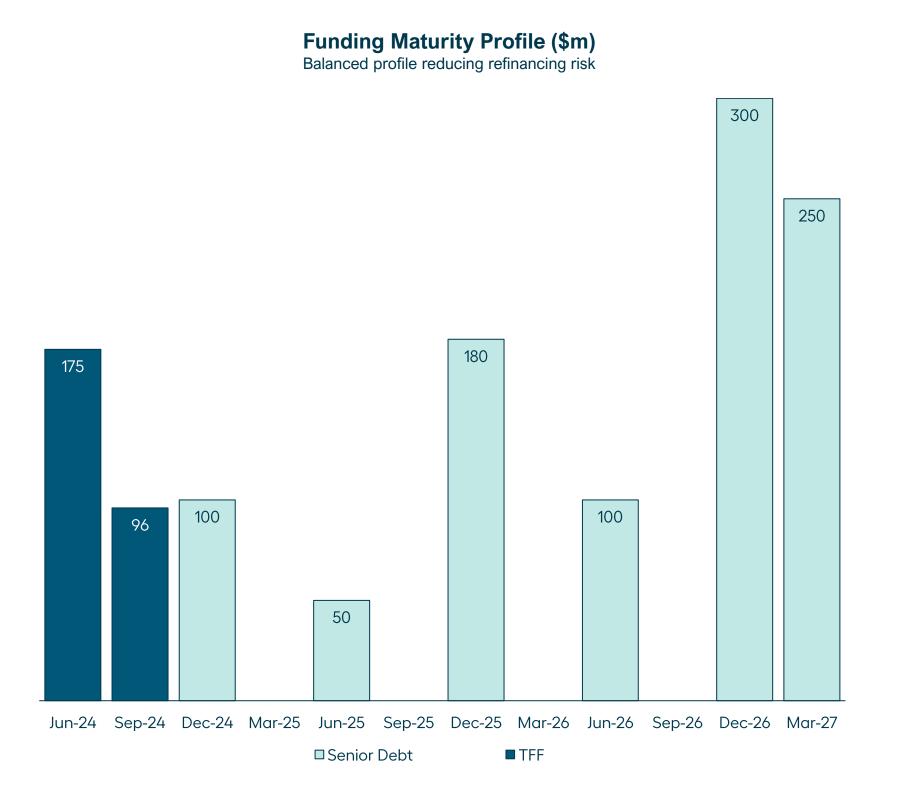
% of total funding					
21%	21% 20% 19% 18%				



Recent Issuance and Maturity Profile



Туре	Issue Date	Amount	Tenor
AMTN	Jan – 24	A\$300m	2.75y
RMBS	Jun – 23	A\$750m	7y (WAT)
AMTN	Feb- 23	A\$250m	4y
AMTN	Dec – 22	A\$180m	3у
AMTN	May – 22	A\$50m	3у
RMBS	Aug – 21	A\$750m	7y (WAT)
AMTN	Apr – 21	A\$100m	5у
AMTN	Feb – 20	A\$35m	1y
AMTN	Feb – 20	A\$250m	3у
AMTN	Oct – 19	A\$100m	5y
AMTN	March - 19	A\$250m	3у
AMTN	Nov – 18	A\$100m	1y
RMBS	Oct – 18	A\$700m	7y (WAT)
AMTN	Sep-18	A\$225m	3у
AMTN	Jul – 18	A\$100m	1y
AMTN	Dec- 17	A\$100m	1y
RMBS	Jun – 17	A\$900m	7y (WAT)
AMTN	Mar – 17	A\$300m	Зу



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